

4th September 2014





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**Overall Review** 





# **Third Quarter Financial Results**





#### Consolidated Operating Results(P/L)

(Units: 1000 yen)

	Q3 Sept 2013 Period	Q3 Sept 2014 Period	YOY
Sales	3,533,668	4,152,637	117.5%
Operating Profits	735,653	317,981	43.2%
Recurrent Profits	821,059	389,463	47.4%
Net Profits	614,367	79,131	12.9%





#### Consolidated Financial Condition(B/S)

(Units: 1000 yen)

Consolidated Balance Sheet	Q3 Sept 30, 2013 Period	Q3 Sept 2014 Period	YoY	
Current assets	15,330,482	17,423,425	113.7%	
Fixed asset	3,865,298 3,730,2		96.5%	
Investments and other assets (inclusive)	2,750,090 2,597,619		94.5%	
Total assets	19,195,780	21,153,639	110.2%	
Current liabilities	5,379,742	6,351,928	118.1%	
Fixed liabilities	4,078,836	4,463,108	109.4%	
Total liabilities	9,458,578	10,815,037	114.3%	
Total shareholders' equity	5,259,714	5,338,845	101.5%	
Total net assets	9,737,202	10,338,602	106.2%	

Current ratio	285.0%	274.3%
Fixed ratio	73.5%	69.9%
Shareholders' equity ratio	27.4%	25.2%
D / E Ratio	170.4%	190.6%





#### **Segment Results**



(Unit: 1000 yen)

Segment		Q3 Sep 2013 Period	Q3 Sep 2014 Period	YOY
Finance Business	Sales	2,907,625	3,668,129	126.16%
	Segment Profits	870,018	461,402	53.03%
Entertainment Business	Sales	447,510	483,543	108.05%
	Segment Profits	77,083	132,191	171.49%

<sup>\*</sup> Merchandising business has been transferred in last consolidated fiscal year and therefore is excluded from consolidation.





#### **Finance Business**





### Thailand

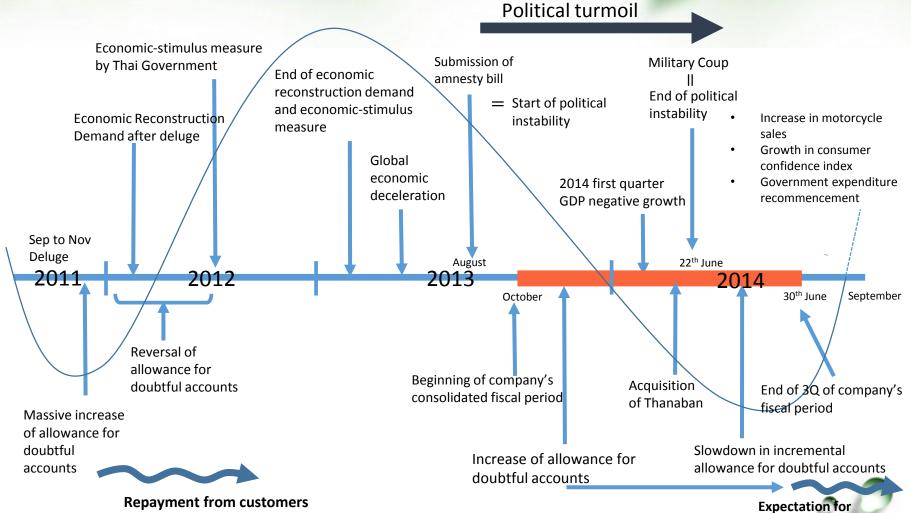




#### Situation in Thailand



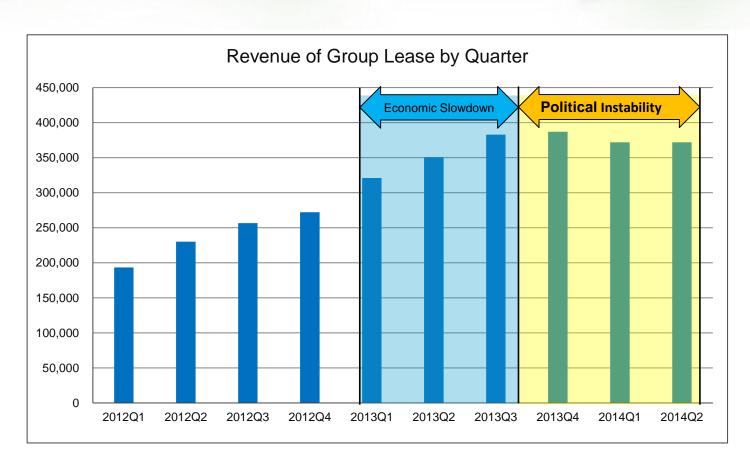
repayment from customers





#### **Group Lease Revenue**



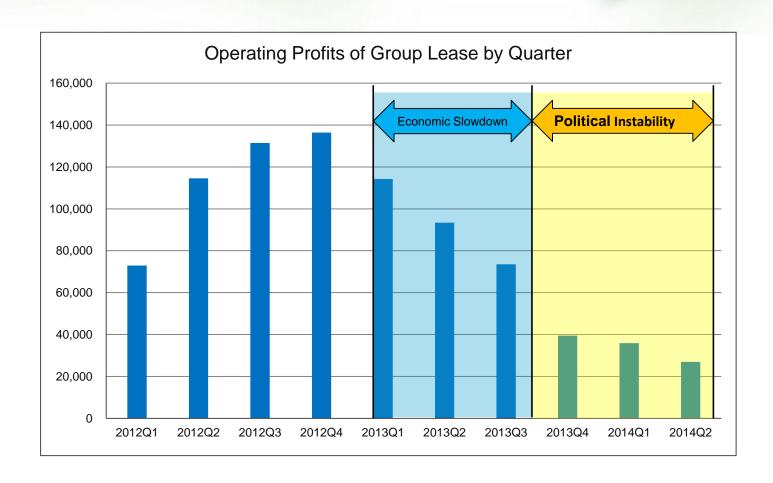






#### **Operating Profits of Group Lease**



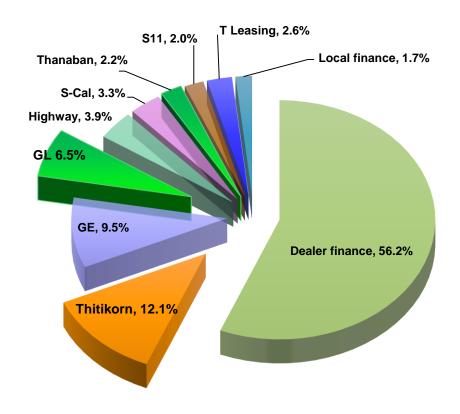






#### Thai Motorcycle Lease Market





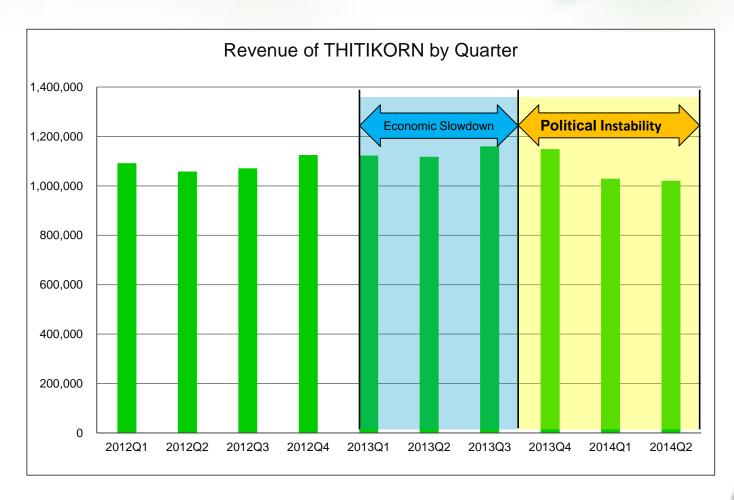
2012 Market Share





#### THITIKORN Revenue



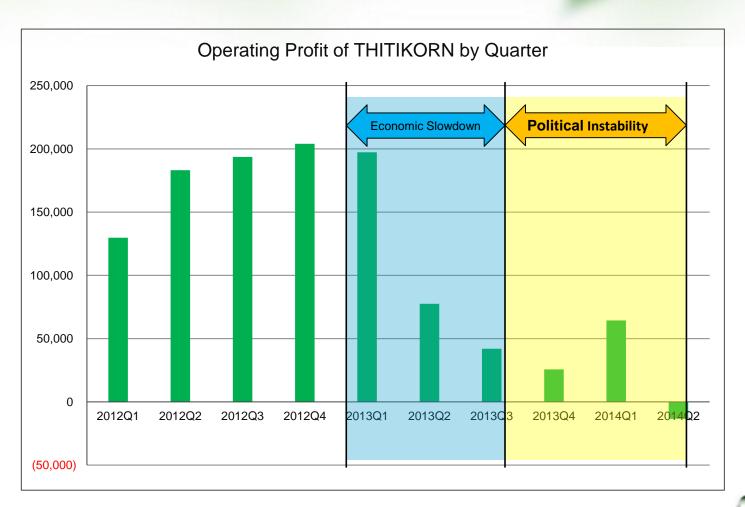






#### **Operating Profits of THITIKORN**

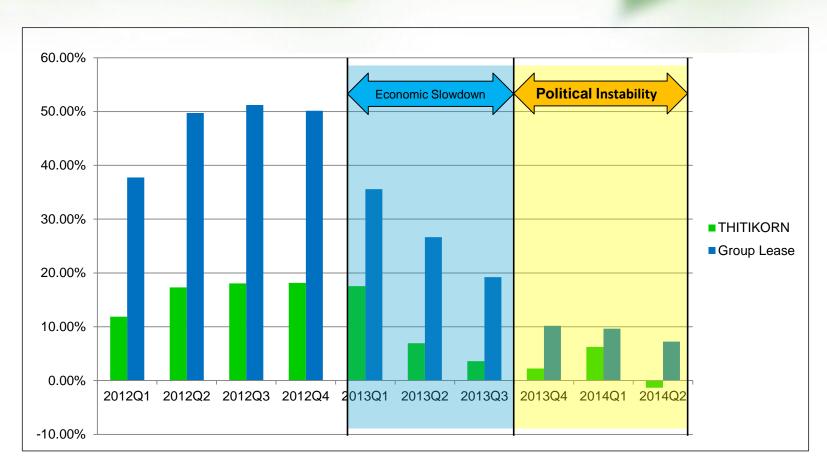






# **Operating Profit** Ratio Comparison









#### Summary (Market)



Finance business sector saw a decline in profit due to the sharp slowdown in Thai economy at the beginning of 2013

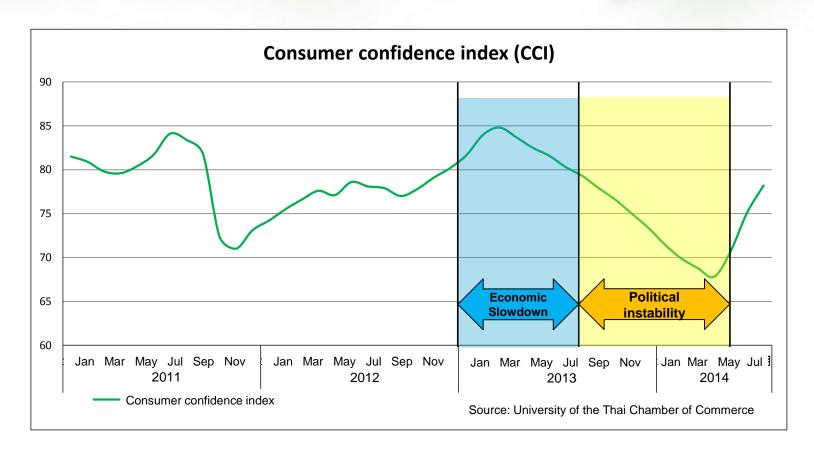
Political turmoil has taken a toll on Thai economy.





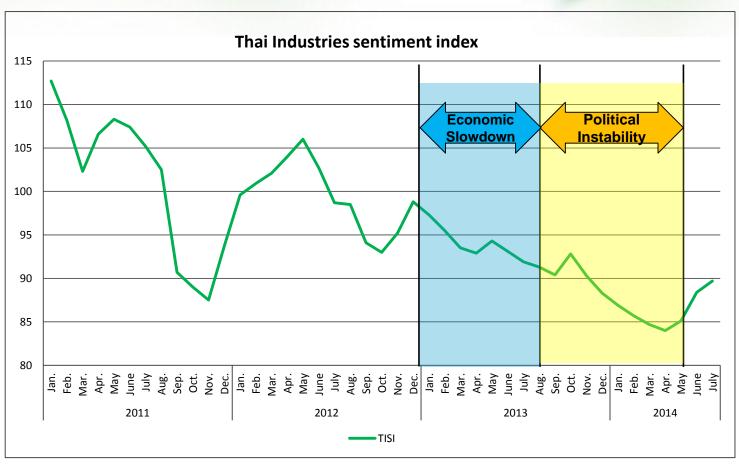
#### Consumer confidence index (CCI)





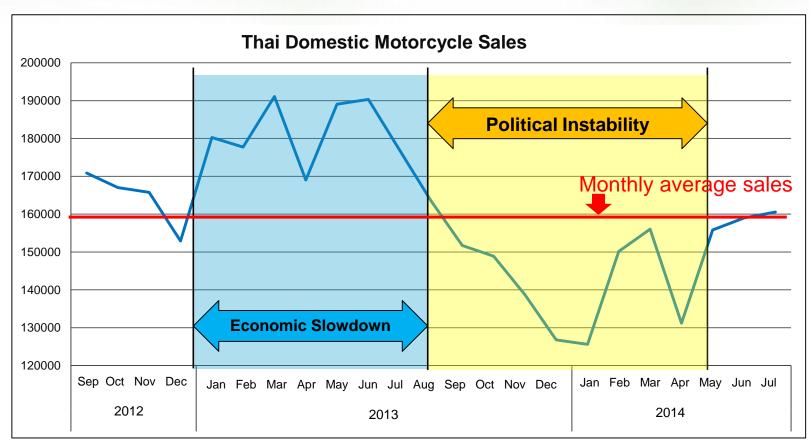


### Thai Industries sentiment index



Source: Federation of Thai Industries (FTI)

### Thai Domestic Motorcycle Sales



Source: The Dairy NNA Thai version



#### Market (Current)



Rapid improvement in grassroots economy for our customers

Unpaid rice pledging scheme to be paid by Junta

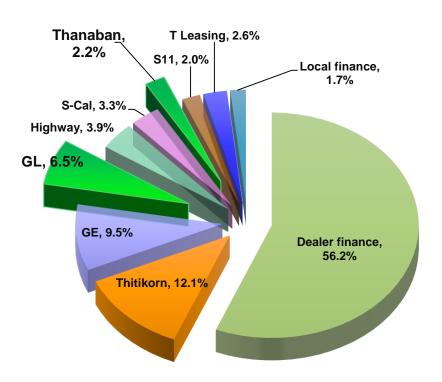
Due to recovery of the manufacturing industry, factory workers resumed work overtime again.





#### Thai Motorcycle Lease Market





T Leasing, 2.6%
S-Cal, 3.3%
S11, 2.0%
Highway, 3.9%
GL+Thanaban,
8.7%
Dealer finance,
56.2%

2012 Market Share

2014(estimated) Market Share



#### **Thanaban Operating Profits**



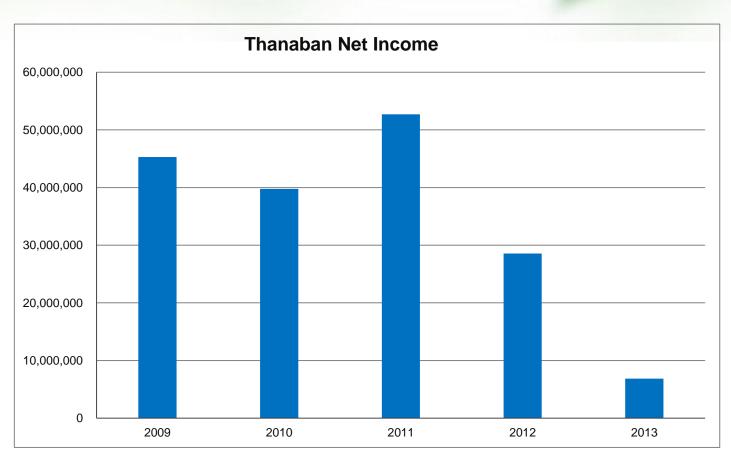






#### **Thanaban Net Income**









#### **Issues at Thanaban**



- 1. Operating costs include overhead expenses and personnel expenses for dispatched staff due to parent bank will be GL's profit when it will be consolidated.
- 2. Operations in branches and sales offices were not efficient.
- 3. The company was suffered severely from Thai political and economy's impact

#### If Thanaban is consolidated ....





#### **Account Receivable**



(Unit: 1000 baht)

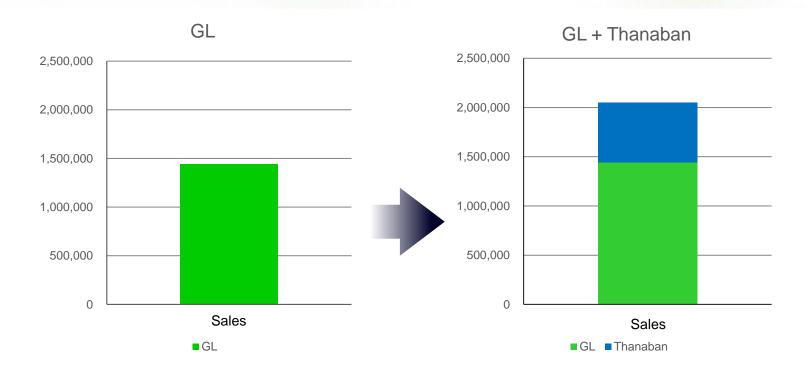








(Unit: 1000 baht)





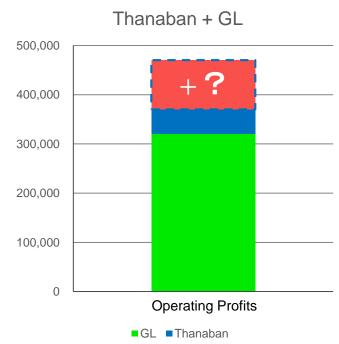


#### **Operating Profits**



(Unit: 1000 baht)









# Implementation of Business Restructuring

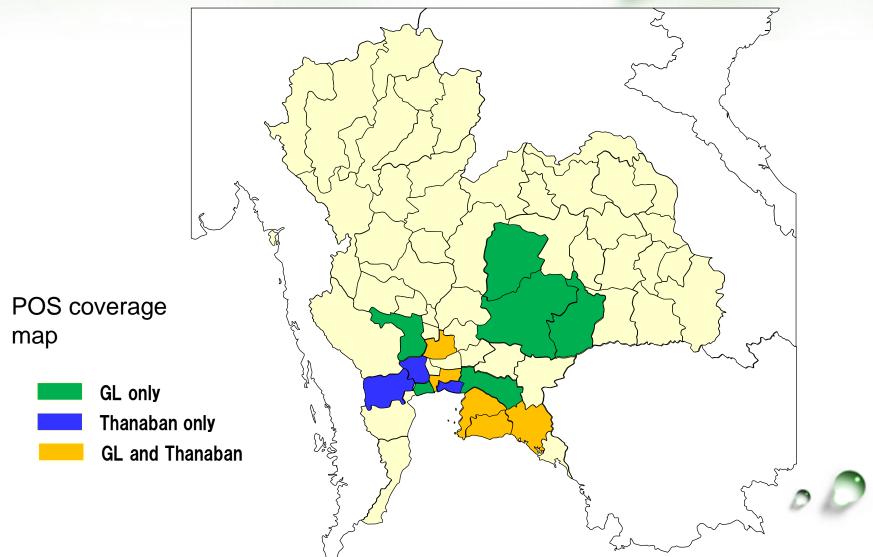


## Operation Cost reduction by minimizing overhead expenses

- Consolidating expenses such as payment to the parent company
- Improving efficiency by reorganization of sales office
- Favorable turn in Thai economy



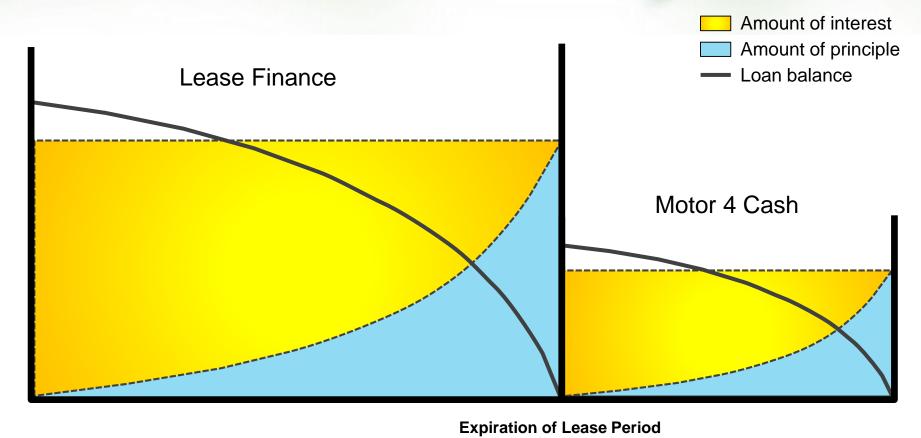
### Finance Business (GL, Thailand)





#### **Motor 4 Cash**

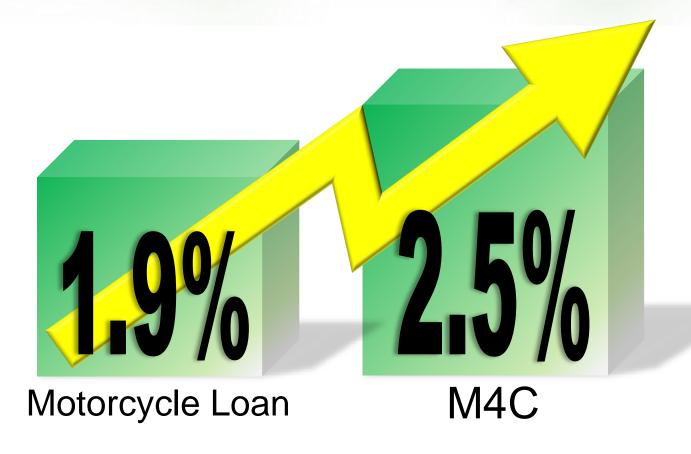






#### **Interest Rate**









### Thai Domestic Finance Business Outlook



Sign of upturn in Thai economics in the second half of 2014

Consolidating Thanaban

**❖New business = Launch M4C product** 

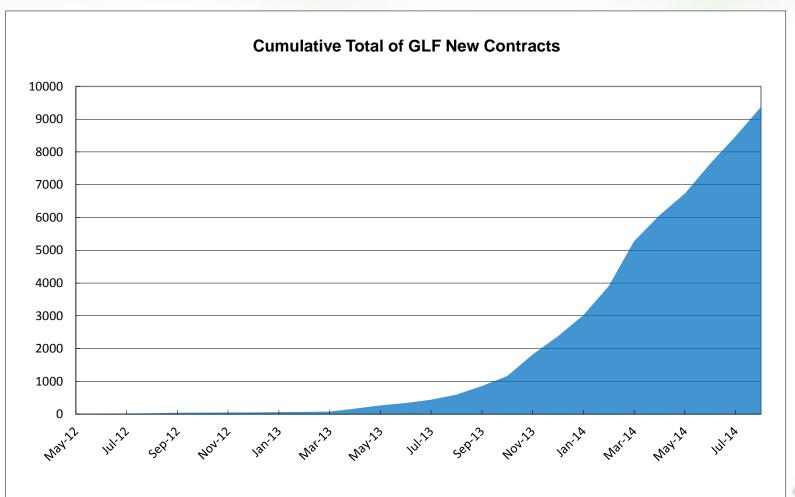




#### Cambodia



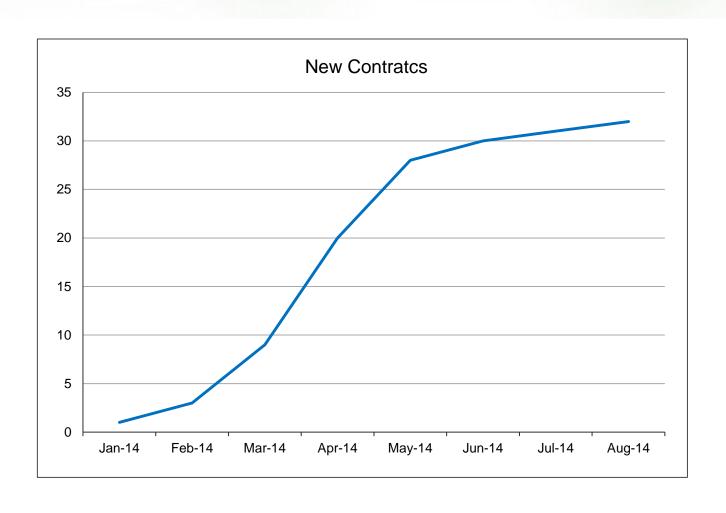
## **Cumulative Total of New Contracts** (HONDA)





#### **New Contracts (KUBOTA)**







# **GL Finance PLC High-quality Portfolio**



30+days delinquency accounts

**49** (0.14%)

30days delinquency accounts

190 (0.24%)

**Stolen Units** 

25 (all insured)



#### **Entertainment Business**





### Organizational Structure of Wedge Holdings CO., LTD.



Card Game Business Division

Card Game Guild

TCG development, card game event planning etc.

Unicon Business
Division



Editing and production of entertainment contents, books, magazines, etc.

Spinning Business
Division

Production and sales of music and video packages, management of artists belonging to the company, etc.





### **Characteristics of Card Game Business**



## Support for expansion to the other media

- Support for promotion expansion in cooperation with the other media including big publishing companies
- Many actual performance of introducing creators such as an original author for related contents development

Know-how in development accumulated since very beginning of the TCG

 Many company own systems being completely built, which implement short-tem offer

### Services only for limited customers

- Limit the number of new transaction to provide high-quality service
- Making separate development division to strength the system for security protection

Promotion and production skills for secondary outputs

 Utilizing material used in development to produce promotion materials and related contents effectively and efficiently.



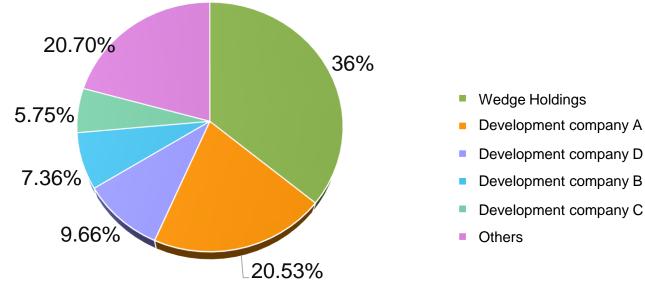


#### **Achievements in TCG Business**



 Continuing the largest sales among the development companies in Japan

#### TCG Market Share by major development companies (2011)



Source: Game Sangyo Hakusho 2012 (Media Create)





#### **Overall Review**



- Favorable impacts from the recovery of Thai economy
- Business Consolidation at Thanaban and execution of new business

- Cambodia business continues to grow and become profitable
- Starting and growing new business in Japan



### Thank you!

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<sup>\*</sup> Materials stated include statements concerning the future, but these statements are guaranteed future results. Furthermore, contents of these materials has not been audited and neither its accuracy nor certainty is guaranteed.

